

- 3. Proxy models probably can't reasonably model every small company. There needs to be some fallback when model "fails".
- 4. Models need more input flexibility to differentiate between large and small companies. There are both operational and accounting differences.
- 5. Need internally consistent assumptions between investment/expense and capital recovery/cost of capital.



- 6. Need consistency between cost model and any revenue benchmark. Current models don't generally include:
  - a. Cost of vertical features
  - b. Interexchange transport cost
  - c. Cust. & corp. operations cost of access



- 7. Revenue benchmark
  - a. Consistency with cost development
  - b. Inconsistent between large and small companies (intraLATA toll vs. intraLATA access)
  - c. Revenues may change significantly due to regulatory change
  - d. Data availability for residence vs. single-line business



- 8. Possible multiple uses of models
  - a. Aren't built for that
  - b. Degree of reliability needs to be substantially higher for access purposes

## **AYSHIRE**

	T	Capped	Percent of		Percent of
		Annual	Total		Total
Plant Type	1	nvestment	Investment	ACTUAL	Investment
Motor Vehicle	\$	46,727	0.70%		
Special Purpose Vehicle	\$	63	0.00%		]
Garage Work	\$	2,023	0.03%		
Other Work	\$	39,645	0.59%		
Furniture	\$	14,733	0.22%		
Office	\$	44,324	0.66%		
General Purpose Computers	\$	187,477	2.79%		
Total Support Investment	\$	334,992	4.99%		
Land	\$	7,496	0.11%		
Building	\$	47,284	0.70%		
Total Land and Buildings	\$	54,780	0.82%		
Total Land and Support Assets	\$	389,772	5.81%	\$467,412	27.82%
Switching Equipment	\$	622,039	9.27%	\$549,160	32.68%
Circuit Equipment	\$	1,248,349	18.60%	\$114,708	6.83%
Buried Cable	\$	3,160,572	47.08%		
Aerial Cable	\$	309,636	4.61%		
Underground Cable	\$	284,795	4.24%		
Pole Investment	\$	159,791	2.38%		
Conduit Investment	\$	537,812	8.01%		
Total Cable & Wire	\$	4,452,607	66.33%	\$548,980	32.67%
Total Plant Investment	\$	6,322,995	94.19%	\$1,212,848	72.18%
Total Investment	\$	6,712,767	100.00%	\$1,680,260	100.00%

### **AYSHIRE**

	Capped			
	Annual		Actual	
Expense Account	Expense	Percentage	Expense	Percentage
Plant Specific Expenses				
Network Support	205	0.04%		
General Support*	1,651	0.30%	\$16,650	3.98%
COE Switch	468	0.09%	\$26,046	6.22%
Operator Systems	12	0.00%	\$0	0.00%
COE Transmission	318	0.06%	\$4,176	1.00%
Information IOT	92	0.02%	\$210	0.05%
Cable & Wire	3,796	0.69%	\$32,004	7.64%
Total Plant Specific Expenses	6,543	1.19%	\$79,086	18.88%
Plant Non-Specific Expenses				
Other PP&E	41	0.01%	\$594	0.14%
Network Operations	1,833	0.33%	\$6,170	1.47%
Depreciation/Amort	533,810	97.16%	\$111,908	26.72%
Marketing	487	0.09%	\$916	0.22%
Customer Opr Service	3,330	0.61%	\$18,918	4.52%
Executive & Planning	189	0.03%	\$92,272	22.03%
General & Administration	2,953	0.54%	\$108,960	26.02%
Prov Uncollectibles	234	0.04%	\$0	0.00%
Total Plant Non-Specific Expenses	542,876	98.81%	\$339,738	81.12%
Plant Non-Specific Exp. less Depr.	9,067		227,830	
Total Expense Less Depreciation	9,067		227,830	
Total Operating Exp, Less Depr.	15,610		306,916	
Total Operating Expense	549,419	100.00%	\$418,824	100.00%
Federal and State Taxes	282,049		\$40,058	
Return On Investment	513,594	1	\$106,442	
Number of Lines	150		366	
Cost per Line	104		\$839	

<sup>\*</sup>Includes network and general support

#### Bear Lake

	Capped	Percent of		Percent of
Ì	Annual	Total	<b>ACTUAL</b>	Total
Plant Type	Investment	Investment	Investment	Investment
Motor Vehicle	9,514	0.69%		
Special Purpose Vehicle	13	0.00%		
Garage Work	412	0.03%		
Other Work	8,072	0.59%		
Furniture	3,000	0.22%		
Office	9,025	0.66%		
General Purpose Computers	38,172	2.78%		,
Total Support Investment	68,208	4.97%		
Land	2,309	0.17%		
Building	14,562	1.06%		
Total Land and Buildings	16,871	1.23%	i	
Total Land and Support Assets	85,079	6.20%	\$290,112	8.73%
Switching Equipment	191,574	13.96%	\$574,521	17.28%
Circuit Equipment	173,987	12.68%	\$1,099,238	33.07%
Buried Cable	625,959	45.61%		
Aerial Cable	46,855	3.41%		
Underground Cable	57,861	4.22%		
Pole Investment	29,694	2.16%		
Conduit Investment	161,502	11.77%		
Total Cable & Wire	921,870	67.17%	\$1,360,232	40.92%
Total Plant Investment	1,287,432	93.80%	\$3,033,991	91.27%
Total Investment	1,372,511	100.00%	\$3,324,103	100.00%

### Bear Lake

Capped			ļ
Annual		Actual	
Expense	Percentage	Expense	Percentage
22	0.02%		
180	0.17%	\$17,423	3.32%
51	0.05%	\$21,721	4.13%
1	0.00%	0	0.00%
35	0.03%	\$5,666	1.08%
10	0.01%	\$820	0.16%
413	0.40%	\$48,647	9.26%
712	0.68%	\$94,277	17.94%
4	0.00%	\$0	0.00%
199	0.19%	\$5,861	1.12%
102,530	98.37%	\$277,794	52.87%
53	0.05%	\$0	0.00%
362	0.35%	\$26,328	5.01%
21	0.02%	\$24,729	4.71%
321	0.31%	\$96,440	18.35%
25	0.02%	0	0.00%
103,516	99.32%	\$431,152	82.06%
986		153,358	
104,228	100.00%	525,429	100.00%
1,698	]	247,635	
58,611		36,994	
107,060		227,418	
150		366	
1,799		\$1,399	
	Annual Expense  22 180 51 1 35 10 413 712  4 199 102,530 53 362 21 321 25 103,516 986  104,228 1,698 58,611 107,060 150	Annual Expense Percentage  22 0.02% 180 0.17% 51 0.05% 1 0.00% 35 0.03% 10 0.01% 413 0.40% 712 0.68%  4 0.00% 199 0.19% 102,530 98.37% 53 0.05% 362 0.35% 21 0.02% 321 0.31% 25 0.02% 103,516 99.32% 986  104,228 100.00% 1,698  58,611 107,060	Annual Expense         Percentage         Actual Expense           22         0.02%         \$17,423           51         0.05%         \$21,721           1         0.00%         0           35         0.03%         \$5,666           10         0.01%         \$820           413         0.40%         \$48,647           712         0.68%         \$94,277           4         0.00%         \$0           199         0.19%         \$5,861           102,530         98.37%         \$277,794           53         0.05%         \$0           362         0.35%         \$26,328           21         0.02%         \$24,729           321         0.31%         \$96,440           25         0.02%         \$431,152           986         103,516         99.32%         \$431,152           153,358         \$8,611         36,994           107,060         227,418           150         366

#### **MO** Citizens

	Capped	Percent of		Percent of	
]	Annual	Total		Total	
Plant Type	Investment	Investment	ACTUAL	Investment	
Motor Vehicle	96,202	0.69%			
Special Purpose Vehicle	130	0.00%			
Garage Work	4,166	0.03%			
Other Work	81,622	0.59%			
Furniture	30,331	0.22%	<b>,</b>		
Office	91,255	0.66%			
General Purpose Computers	385,978	2.79%	)		
Total Support Investment	689,683	4.98%			
Land	20,575	0.15%			
Building	129,781	0.94%			
Total Land and Buildings	150,356	1.08%			
Total Land and Support Assets	840,039		1,410,629	16.24%	
Switching Equipment	1,707,327	12.32%	2,357,754	27.14%	
Circuit Equipment	2,185,951	15.77%	717,607	8.26%	
Buried Cable	5,686,852	41.04%			
Aerial Cable	392,350	2.83%			
Underground Cable	1,326,677	9.57%			
Pole Investment	176,605	1.27%	i		
Conduit Investment	1,542,041	11.13%			
Total Cable & Wire	9,124,525	65.84%	4,200,358	48.36%	
<b>Total Plant Investment</b>	13,168,159		7,275,719	83.76%	
Total Investment	13,857,843		8,686,348	100.00%	

## **MO** Citizens

	Capped			[
	Annual		Actual	Ì
Expense Account	Expense	Percentage	Expense	Percentage
Plant Specific Expenses				
Network Support	829	0.07%		
General Support	6,676	0.58%	107,884	4.52%
COE Switch	1,892	0.16%	180,000	7.54%
Operator Systems	50	0.00%	0	0.00%
COE Transmission	1,285	0.11%	82,754	3.46%
Information IOT	373	0.03%	14,780	0.62%
Cable & Wire	15,349	1.33%	234,102	9.80%
Total Plant Specific Expenses	26,454	2.29%	619,520	25.94%
Plant Non-Specific Expenses				
Other PP&E	167	0.01%	13,674	0.57%
Network Operations	7,410	0.64%	242,464	10.15%
Depreciation/Amort	1,092,866	94.54%	559,626	23.43%
Marketing	1,969	0.17%	1,196	0.05%
Customer Opr Service	13,463	1.16%	411,990	17.25%
Executive & Planning	762	0.07%	168,270	7.05%
General & Administration	11,939	1.03%	371,582	15.56%
Prov Uncollectibles	946	0.08%	0	0.00%
Total Plant Non-Specific Expense:	1,129,523	97.71%	1,768,802	74.06%
Total Plant Non-Spec, Less Depr	36,657		1,209,176	50.63%
Plant Non-Specific Exp. less Depr	34,688		1,207,980	50.58%
Total Operating Exp, Less Depr.	61,141		1,827,500	76.52%
Total Operating Expense	1,155,977	100.00%	2,388,322	100.00%
Federal and State Taxes	585,184			
Return On Investment	1,066,611			
Cost per Line	2,807,771			
Gross Receipts Tax1	113,947			

3,922

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## ILGroup

	Capped						
	Annual		<b>ACTUAL</b>	ACTUAL	<b>ACTUAL</b>	TOTAL	
Plant Type	Investment	Percentage	CRTEL	GRID	EGYP	ACTUAL	Percentage
Motor Vehicle	184,338	0.69%					
Special Purpose Vehicle	249	0.00%					
Garage Work	7,982	0.03%					
Other Work	156,401	0.59%					
Furniture	58,120	0.22%					
Office	174,859	0.66%					
General Purpose Computers	739,598	2.79%					
<b>Total Support Investment</b>	1,321,548	4.98%					
Land	35,414	0.13%					
Building	223,382	0.84%					
Total Land and Buildings	258,797	0.98%					
<b>Total Land and Support Assets</b>	1,580,345	5.96%	680,549	1,284,834	1,181,273	3,146,656	18.52%
Switching Equipment	2,938,701	11.08%	541,706	1,001,940	2,433,233	3,976,879	23.40%
Circuit Equipment	4,643,849	17.51%	273,484	448,564	1,139,462	1,861,510	10.96%
Buried Cable	11,542,105	43.51%					
Aerial Cable	921,970	3.48%					
Underground Cable	1,795,002	6.77%					
Pole Investment	403,478	1.52%					
Conduit Investment	2,699,175	10.18%					
Total Cable & Wire	17,361,729	65.46%	1,314,022	1,171,582	5,521,632	8,007,236	47.12%
Total Plant Investment	25,203,075	95.02%	2,129,212	2,622,086	9,094,327	13,845,625	81.48%
<b>Total Investment</b>	26,524,623	100.00%	2,809,761	3,906,920	10,275,600	16,992,281	100.00%

ILGroup

Capped						
Annual		Actual	Actual		<b>Total Actual</b>	Percent of
Expense	Percentage	Expense	GRID	Actual Egyp	Expense	Total
1,010	0.05%				-	
8,134	0.37%	73,354	41,412	125,713	240,479	1.42%
2,305	0.11%	57,302	60,696	307,580	425,578	2.50%
61	0.00%				-	
1,566	0.07%	5,565	48,498	23,407	77,470	0.46%
454	0.02%	4,433	448	1,375	6,256	0.04%
18,701	0.86%	88,824	77,762	184,444	351,030	2.07%
32,230	1.48%	229,478	228,816	642,519	1,100,813	6.48%
203	0.01%	2,107	2,737		4,844	0.03%
9,029	0.41%	75,779	43,020	68,200	186,999	1.10%
2,102,769	96.47%	163,260	248,252	620,345	1,031,857	6.07%
2,399	0.11%		472	5,232	5,704	0.03%
16,403	0.75%	131,988	100,250	289,590	521,828	3.07%
929	0.04%	133,231	312,372	208,395	653,998	3.85%
14,546	0.67%	230,080	202,218	477,960	910,258	5.36%
1,152	0.05%				-	
2,147,431	98.52%	736,445	909,321	1,669,722	3,315,488	19.51%
44,662		573,185	661,069	1,049,377	2,283,631	13.44%
2,179,661	100.00%	965,923	1,138,137	2,312,241	4,416,301	25.99%
		802,663	889,885	1,691,896	3,384,444	19.92%
1,118,776						
2,038,734						
6,778						
	Annual Expense  1,010 8,134 2,305 61 1,566 454 18,701 32,230  203 9,029 2,102,769 2,399 16,403 929 14,546 1,152 2,147,431 44,662  2,179,661  1,118,776 2,038,734	Annual Expense Percentage  1,010 0.05% 8,134 0.37% 2,305 0.11% 61 0.00% 1,566 0.07% 454 0.02% 18,701 0.86% 32,230 1.48%  203 0.01% 9,029 0.41% 2,102,769 96.47% 2,399 0.11% 16,403 0.75% 929 0.04% 14,546 0.67% 1,152 0.05% 2,147,431 98.52% 44,662  2,179,661 100.00%	Annual Expense         Percentage         Expense           1,010         0.05%         Expense           8,134         0.37%         73,354           2,305         0.11%         57,302           61         0.00%         5,565           454         0.02%         4,433           18,701         0.86%         88,824           32,230         1.48%         229,478           203         0.01%         2,107           9,029         0.41%         75,779           2,102,769         96.47%         163,260           2,399         0.11%         16,403         0.75%         131,988           929         0.04%         133,231         14,546         0.67%         230,080           1,152         0.05%         736,445         573,185           2,147,431         98.52%         736,445           44,662         573,185           2,179,661         100.00%         965,923           802,663	Annual Expense         Percentage         Actual Expense         Actual GRID           1,010         0.05%         8,134         0.37%         73,354         41,412           2,305         0.11%         57,302         60,696           61         0.00%         5,565         48,498           454         0.02%         4,433         448           18,701         0.86%         88,824         77,762           32,230         1.48%         229,478         228,816           203         0.01%         2,107         2,737           9,029         0.41%         75,779         43,020           2,102,769         96.47%         163,260         248,252           2,399         0.11%         472           16,403         0.75%         131,988         100,250           929         0.04%         133,231         312,372           14,546         0.67%         230,080         202,218           1,152         0.05%           2,147,431         98.52%         736,445         909,321           44,662         573,185         661,069           2,179,661         100.00%         965,923         1,138,137	Annual Expense         Percentage         Actual Expense         Actual GRID         Actual Egyp           1,010         0.05%         8,134         0.37%         73,354         41,412         125,713           2,305         0.11%         57,302         60,696         307,580           61         0.00%         5,565         48,498         23,407           454         0.02%         4,433         448         1,375           18,701         0.86%         88,824         77,762         184,444           32,230         1.48%         229,478         228,816         642,519           203         0.01%         2,107         2,737         2,028,816         642,519           203         0.01%         2,107         2,737         2,029,478         228,816         642,519           203         0.01%         2,107         2,737         2,029,478         228,816         642,519           203         0.01%         2,107         2,737         2,020,345         2,239         0,211%         472         5,232         620,345         2,399         0,11%         472         5,232         16,403         0,75%         131,988         100,250         289,590         299	Annual Expense         Percentage         Actual Expense         Actual GRID         Actual Egyp         Total Actual Expense           1,010         0.05%

#### Central Utah

		Percent of		Percent of
	Capped Annual	Total		Total
Plant Type	Investment	Investment	ACTUAL	Investment
Motor Vehicle	68,662.47	0.70%		
Special Purpose Vehicle	92.91	0.00%		
Garage Work	2,973.21	0.03%		
Other Work	58,256.25	0.59%		
Furniture	21,648.65	0.22%		
Office	65,131.78	0.66%		
General Purpose Computers	275,486.08	2.79%		
Total Support Investment	492,251.34	4.98%		
Land	12,868.38	0.13%		
Building	81,169.73	0.82%		i
Total Land and Buildings				
Total Land and Support Assets			1,401,103	20.13%
Switching Equipment	1,067,826.09	10.81%	1,731,498	24.87%
Circuit Equipment	1,513,689.26	15.32%	1,032,184	14.83%
Buried Cable	4,744,050.23	48.03%	:	
Aerial Cable	444,279.78	4.50%		
Underground Cable	425,669.65	4.31%		
Pole Investment	256,768.73	2.60%		
Conduit Investment	838,983.57	8.49%		
Total Cable & Wire	9,385,305.42	95.02%	2,797,148	40.18%
	9,877,556.76	100.00%		
Total Plant Investment			5,560,830	79.87%
Total Investment			6,961,933	100.00%

#### Central Utah

	Capped Annual		Actual	
Expense Account	Expense	Percentage	Expense	Percentage
Plant Specific Expenses				
Network Support	183.90	0.02%		
General Support*	1,481.08	0.19%	50,514	7.14%
COE Switch	419.64	0.05%	70,948	10.03%
Operator Systems	11.11	0.00%	0	0.00%
COE Transmission	285.11	0.04%	19,193	2.71%
Information IOT	82.69	0.01%	675	0.10%
Cable & Wire	3,405.24	0.44%	120,235	17.00%
Total Plant Specific Expenses	5,868.76	0.76%	261,565	36.98%
Plant Non-Specific Expenses				
Other PP&E	37.03	0.00%	0	0.00%
Network Operations	1,643.99	0.21%	37,796	5.34%
Depreciation/Amort	754,850.45	98.18%		
Marketing	436.92	0.06%	0	0.00%
Customer Opr Service	2,986.84	0.39%	67,054	9.48%
Executive & Planning	169.09	0.02%	104,080	14.71%
General & Administration	2,648.66	0.34%	236,886	33.49%
Prov Uncollectibles	209.82	0.03%		
Total Plant Non-Specific Expenses	762,982.79	99.24%	445,816	63.02%
Plant Non-Specific Exp. less Depr.	8,132		445,816	
Total Operating Exp, Less Depr.	14,001		707,381	100.00%
Total Operating Expense	768,851.56	100.00%		
Federal and State Taxes	417,903.52	İ		
Return On Investment	761,990.26			
Number of Lines	1,234.00			
Cost per Line				

<sup>\*</sup>Includes network and general support

## Emery

	T	Capped	Percent of		Percent of
	1	Annual	Total		Total
Plant Type	]	Investment	Investment	ACTUAL	Investment
Motor Vehicle	\$	155,845	0.70%		
Special Purpose Vehicle	\$	211	0.00%		
Garage Work	\$	6,748	0.03%		
Other Work	\$	132,226	0.59%		
Furniture	\$	49,137	0.22%		
Office	\$	147,832	0.66%		
General Purpose Computers	\$	625,280	2.79%		
Total Support Investment	\$	1,117,279	4.99%		
Land	\$	24,740	0.11%		
Building	\$	156,054	0.70%		
Total Land and Buildings	\$	180,795			
Total Land and Support Assets	\$	1,298,073		3,314,790	21.98%
Switching Equipment	\$	2,052,968	9.17%	2,785,690	18.47%
Circuit Equipment	\$	3,164,856	14.14%	· · ·	21.83%
Buried Cable	\$	10,736,034	47.96%		i
Aerial Cable	\$	758,538	3.39%		
Underground Cable	\$	1,572,160	7.02%		l
Pole Investment	\$	432,550	1.93%		j
Conduit Investment	\$	2,371,580	10.59%		
Total Cable & Wire	\$	15,870,863		5,688,466	37.72%
Total Plant Investment	\$	21,269,481	95.01%	11,766,834	78.02%
Total Investment	\$	22,386,760	100.00%	15,081,624	100.00%

#### Emery

	Capped			
	Annual		Actual	
Expense Account	Expense	Percentage	Expense	Percentage
Plant Specific Expenses				
Network Support	738	0.04%		
General Support*	5,940	0.34%	83,078	2.77%
COE Switch	1,683	0.10%	191,210	6.37%
Operator Systems	45	0.00%	0	0.00%
COE Transmission	1,143	0.07%	104,183	3.47%
Information IOT	332	0.02%	1,858	0.06%
Cable & Wire	13,657	0.78%	441,475	14.71%
Total Plant Specific Expenses	23,536	1.35%	821,804	27.39%
Plant Non-Specific Expenses				
Other PP&E	148	0.01%	12,162	0.41%
Network Operations	6,593	0.38%	55,995	
Depreciation/Amort	1,689,248	96.78%	1,124,016	37.46%
Marketing	1,752	0.10%	0	
Customer Opr Service	11,979	0.69%	217,734	7.26%
Executive & Planning	678	0.04%	229,311	7.64%
General & Administration	10,622	0.61%	539,190	17.97%
Prov Uncollectibles	841	0.05%	0	0.00%
Total Plant Non-Specific Expenses	1,721,862	98.65%	2,178,408	72.61%
Plant Non-Specific Exp. less Depr.	32,614		1,054,392	35.14%
Total Operating Exp, Less Depr.	56,151		1,876,196	62.54%
Total Operating Expense	1,745,399	100.00%	3,000,212	100.00%
Federal and State Taxes	947,037		0	
Return On Investment	1,726,753		749,615	
Number of Lines	4950			
Cost per Line				1

<sup>\*</sup>Includes network and general support

### SoCent Ut

			Percent of		Percent of
Dioné Tymo	Capped Annual Investment		Total Investment	ACTUAL	I otal Investment
Plant Type Motor Vehicle			0.70%		Investment
L i i i i i i i i i i i i i i i i i i i	\$	246,055		\$	ŀ
Special Purpose Vehicle	\$	333	0.00%		{
Garage Work	\$	10,655	0.03%		{
Other Work	\$	208,764	0.59%		. [
Furniture	\$	77,579	0.22%		[
Office	\$	233,402	0.66%		
General Purpose Computers	\$	987,216	2.79%		Ì
Total Support Investment	\$	1,764,003	4.99%		
	_				
Land	\$	36,277	0.10%		
Building	\$	228,821	0.65%		
Total Land and Buildings	\$	265,098		!	
Total Land and Support Assets	\$	2,029,101		4,432,998	13.71%
Switching Equipment	\$	3,010,251	8.52%	6,129,365	18.96%
Circuit Equipment	\$	6,228,420	17.63%	8,952,424	27.69%
Buried Cable	\$	17,032,670	48.22%		
Aerial Cable	\$	1,501,713	4.25%		ļ
Underground Cable	\$	1,643,259	4.65%		
Pole Investment	\$	872,422	2.47%		ł
Conduit Investment	\$	3,006,905	8.51%	!	1
Total Cable & Wire	\$	33,560,737	95.01%	12,810,941	39.63%
Total Plant Investment	\$	35,324,740	100.00%	27,892,730	86.29%
Total Investment		37,353,841		32,325,728	100.00%

	Capped Annual		Actual	
Expense Account	Expense	Percentage	Expense	Percentage
Plant Specific Expenses				
Network Support	834	0.03%		
General Support*	6,715	0.24%	232,380	8.33%
COE Switch	1,903	0.07%	317,284	11.37%
Operator Systems	50	0.00%	0	0.00%
COE Transmission	1,293	0.05%	181,003	6.49%
Information IOT	375	0.01%	8,098	0.29%
Cable & Wire	15,439	0.56%	342,270	12.26%
Total Plant Specific Expenses	26,608	0.96%	1,081,035	38.73%
Plant Non-Specific Expenses				
Other PP&E	168	0.01%	0	0.00%
Network Operations	7,454	0.27%	60,486	2.17%
Depreciation/Amort	2,714,584	97.72%	400,256	14.34%
Marketing	1,981	0.07%	0	0.00%
Customer Opr Service	13,542	0.49%	284,407	10.19%
Executive & Planning	767	0.03%	226,958	8.13%
General & Administration	12,008	0.43%	737,720	26.43%
Prov Uncollectibles	951	0.03%		0.00%
Total Plant Non-Specific Expenses	2,751,454	99.04%	1,709,827	61.27%
Plant Non-Specific Exp. less Depr.	36,870		1,309,571	46.92%
Total Operating Exp, Less Depr.	63,478		2,390,606	85.66%
Total Operating Expense	2,778,062	100.00%	2,790,862	100.00%
Federal and State Taxes	1,493,338			
Return On Investment	2,722,483			
Number of Lines	5596			
Cost per Line				
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<sup>\*</sup>Includes network and general support